



Goodhue County  
**Health and Human Services**

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**DATE:** February 21, 2023  
**TO:** Goodhue County Health and Human Services (HHS) Board  
**FROM:** Kayla Matter, Accounting Supervisor  
Mike Zorn, Deputy Director  
**RE:** Fourth Quarter 2022 - Year End Fiscal Report

After two strong years during the Pandemic, 2022 continued to be yet another **Outstanding** financial year.

- We expended 97% (\$18,203,938) of our budget (\$18,833,946) 100% of the way through the year.
- We had collected 114% (\$21,415,209) of our anticipated revenue (\$18,833,946), 100% of the way through the year.

Resultantly, we were in the black with a net income of positive **\$3,211,271.**

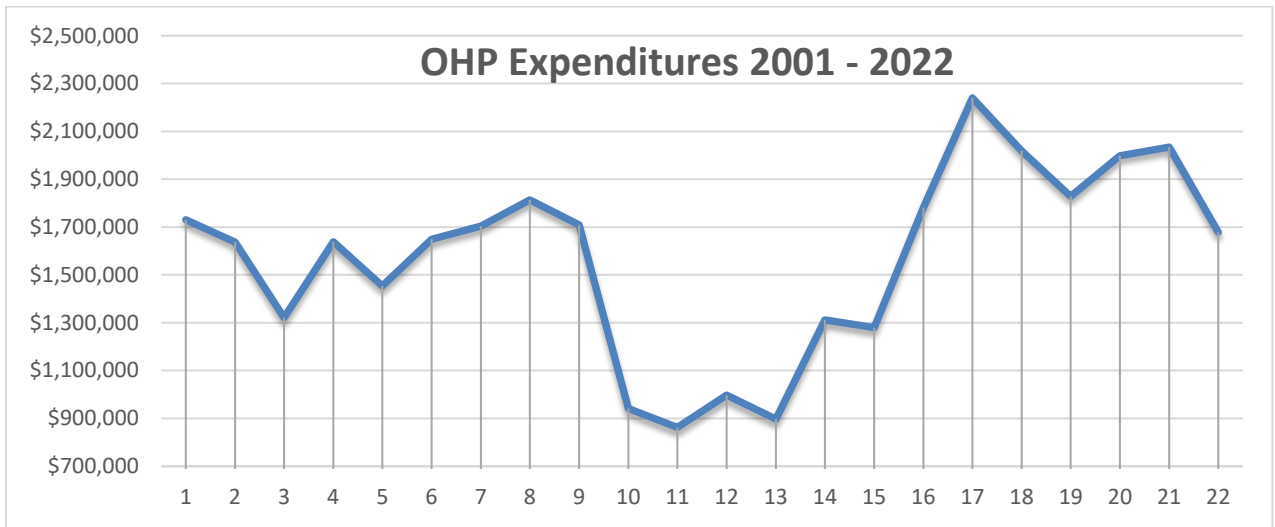
Revenue from South Country Health Alliance (SCHA) who is an important county partner and provider were the following:

2022 SCHA Revenue \$2,005,250  
2021 SCHA Revenue \$1,955,298  
2020 SCHA Revenue \$1,580,383

**Children in Out of Home Placement:**

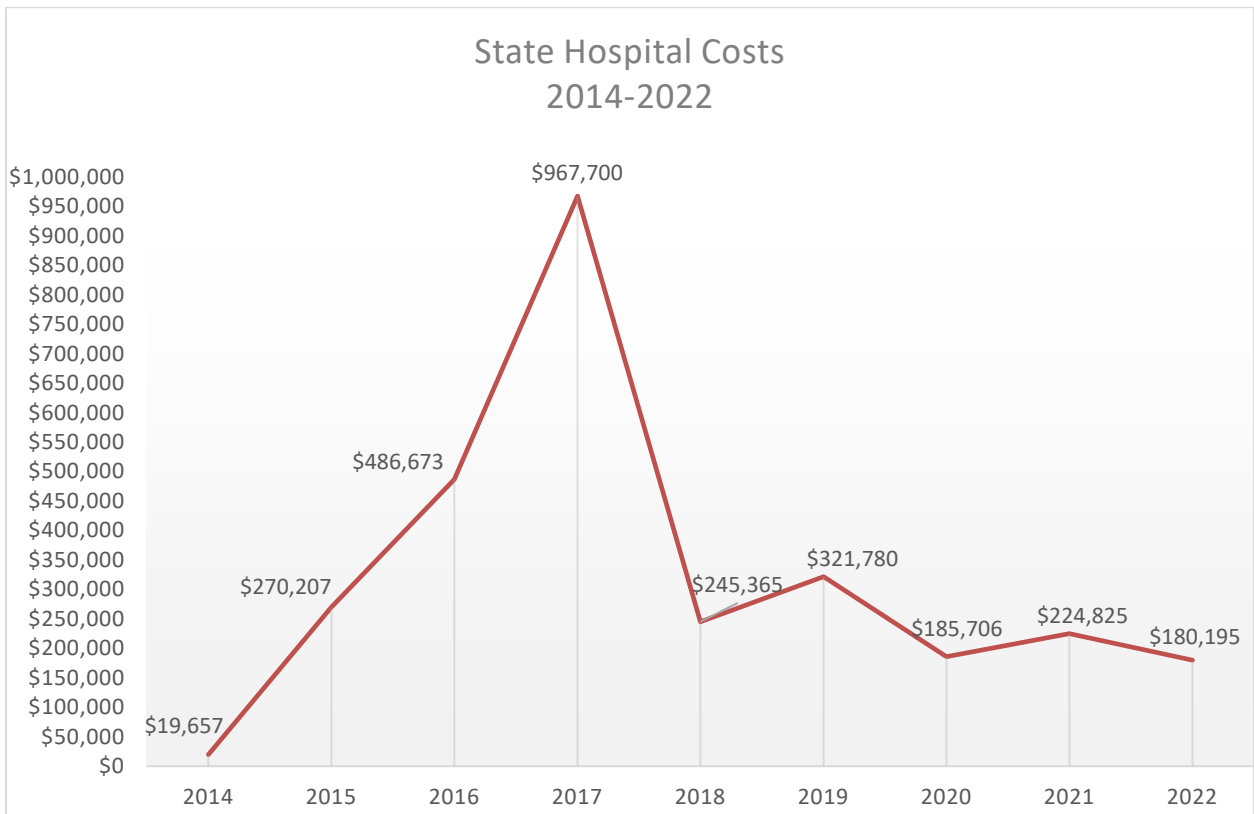
There has been an upward trend of increasing Out-of-Home Placement costs since 2013. In 2022, we fortunately came in under budget expending 93.6% (\$1,678,128) of our budget (\$1,792,000), 100% of the way through the year, which resulted in being under budget \$113,871 or 6.35%.

In 2021, we were 13.49% over budget, 2020 we were 11.51% over budget, 2019 we were 1.86% over budget and in 2018 we were 22.73% over budget. There still is a state and national trend of increasing OHP costs, whereas in Goodhue County we are now seeing a decrease and then increase again. We as an agency continue to work very hard to bring something different and innovative to our county to address this need. Two examples of such services are Collaborative Intensive Bridging Services (CIBS) which is part of the Substance Abuse and Mental Health Services Administration (SAMHSA) and Strong Foundations Family Home Visiting Program.



**State Hospital Costs:**

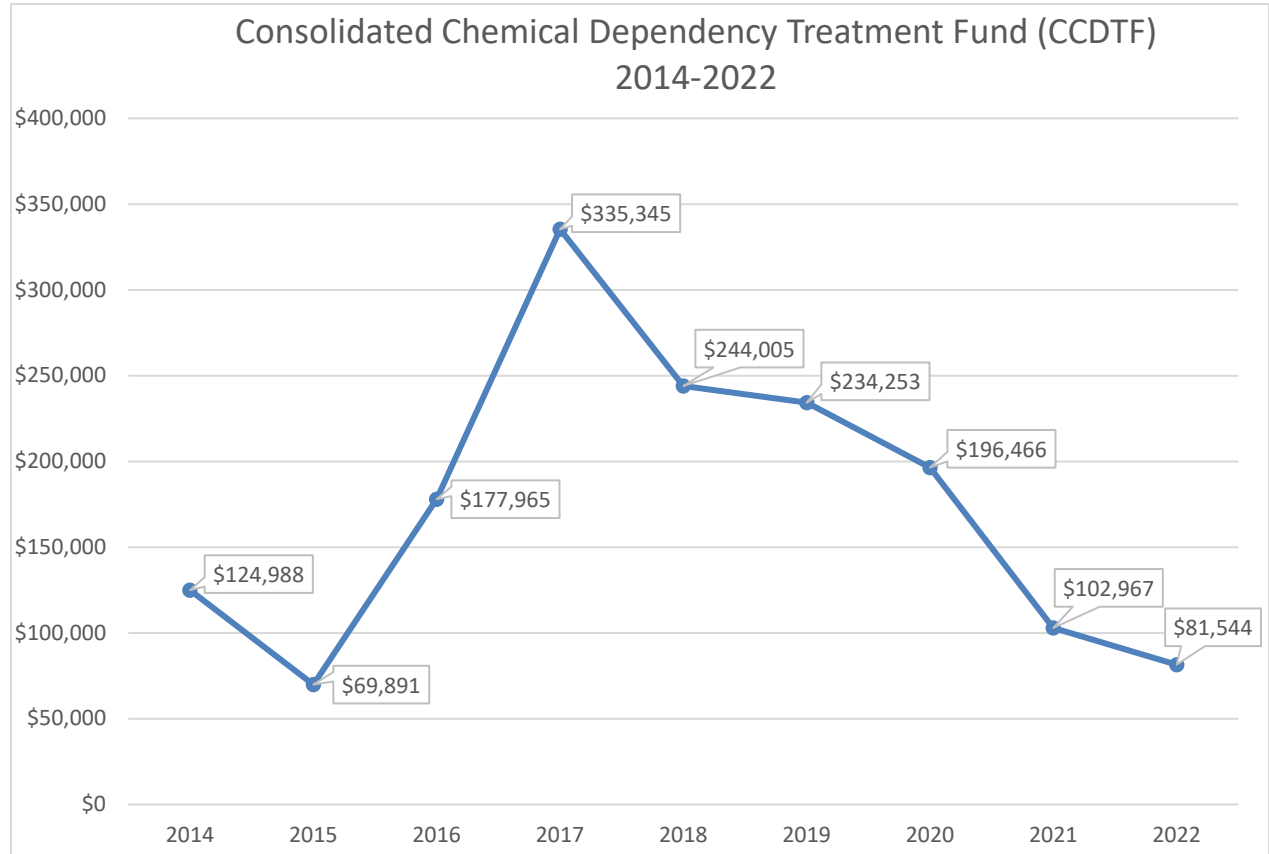
We did see a slight decrease in cost from 2021 with recipients living in state and private hospitals. For 2022, HHS had expenditures of \$180,195. There is a continued state crisis with mental health. HHS staff have been very diligently working to find placements for these clients when they have been deemed to be discharged, as that is when the daily rate becomes substantial.



**Consolidated Chemical Dependency Treatment Fund (CCDTF):**

For 2022, HHS had expenditures of \$81,544. These costs have continued downward since 2017 and with Substance Use Disorder reform should start to see these costs flatten out.

For SFY 22 (7/1/21-6/30/22) Goodhue County CCDTF claims were \$1,199,131.  
For SFY 21 (7/1/20-6/30/21) Goodhue County CCDTF claims were \$1,179,759.  
For SFY 20 (7/1/19-6/30/20) Goodhue County CCDTF claims were \$1,751,019.



**Other Program areas we have been monitoring in 2022**

**County Burials:**

We expended 194% (\$54,321) of our budget (\$28,000). We had 24 county burials in 2022, 11 county burials in 2021, and 19 county burials in 2020.

**Salaries, Benefits, Overhead and Capital Equipment:**

On agency salaries, benefits and overhead line items, we had expended 97% of our budget 100% of the way through the year. During 2022, HHS had two retirements, seven promotions, thirteen resignations, one voluntary demotion, and three new positions (Two, 2-year provisional eligibility workers, 3-year provisional ARPA funded Early Intervention Social Worker)

## **Staffing Revenues Additional Staff:**

All agency staff have again done an **Outstanding** job of generating additional revenue so that additional staff could be hired without an increase in county levy funding.

For the fourth quarter report, total staffing revenue generated is 123%; \$5,689,754 100% through the year of the total 2022 budget of \$4,629,350 for these revenue categories. This generated an additional \$1,060,404 over budget.

As with any position(s) that are retiring/resigning we review our agencies needs and look to see if our needs are the same or if they have changed over time with any position(s) when looking whether to replace/change/re-classify or not replace that position(s).

## **Fund Balance**

Going forward, our Cash Operating Fund Balance Assigned for Health & Human Services Expenditures is \$7,897,234, which is 39.66% of our 2023 budget \$19,910,242 (per Goodhue County Comprehensive Fund Balance Policy is to maintain a goal of 30-40% in all other funds) on December 31, 2022. HHS currently has Committed Fund Balance of \$150,550, Assigned Fund Balance Programs of \$8,855,000. Total cash balance as of 12-31-22 is \$16,902,784.

## **Future:**

- Over the last few years, we have had an impact due to the COVID-19 pandemic and some additional personnel expenses. This had resulted in a decrease in some of our normal operating expenses (travel, in-person trainings, etc.), which we expect to start to move back to the normal range.
- DHS has again changed policy on county-based purchasing plans. At this point we do not know the affect it will have on South Country Health Alliance (SCHA). Hopefully DHS and the State Legislation will continue to look at the procurement process for county-based purchasing health plans. As of late 2022, the county-based health plans are appealing the district court order granting summary judgement to the Minnesota Department of Human Services and denying the plans' motion. Beginning January 1, 2023, we now have two health plans which are South Country Health Alliance and Blue Plus.
- We know there will be continued changes with chemical dependency services and mobile crisis funding which may have increased financial implications to the counties.
- We will continue to have uncertainties regarding out of home placements, state hospital costs, consolidated chemical dependency treatment fund, and Substance Use Disorder Reform (SUD).
- We will continue to learn about the Targeted Case Management (TCM) redesign updates as they come out. This will be changing in regards to how agencies bill and are paid, and is expected to (maybe) happen in 2025.
- Our agency is working hard to maximize the additional grant funding dollars that we have been rewarded. We have multiple COVID related funding grants that will continue for the next 1-3 years, and are involving multiple units for the best way to utilize these funds while we have them.

During 2023, HHS will continue to work on workforce development, controlling public assistance costs, quality improvements, and working with our local, regional and state community members and partners to focus on improving health and reducing costs.

# Goodhue County



## REVENUES & EXPENDITURES BUDGET REPORT

Report Basis: Cash

From: 01/2022 Thru: 12/2022

Percent of Year: 100%

11 Fund  
Health & Human Service Fund

11 Fund	TOTALS Health & Human Service Fund	Revenue	4,525,019.22-	21,415,209.64-	18,833,946.00-	114
		Expend.	1,769,863.35	18,203,938.15	18,833,946.00	97
		Net	2,755,155.87-	3,211,271.49-	.00	0
FINAL TOTALS:	656 Accounts	Revenue	4,525,019.22-	21,415,209.64-	18,833,946.00-	114
		Expend.	1,769,863.35	18,203,938.15	18,833,946.00	97
		Net	2,755,155.87-	3,211,271.49-	.00	0

Goodhue County HHS Out of Home Placement

ACCOUNT #	DESCRIPTION	ACTUAL	ACTUAL	BUDGET	% OF	% OF
		2021	THRU 12/22	2022	BUDGET	YEAR
11-430-710-3410-6020	ELECTRIC HOME MONITORING	\$489.00	\$2,408.00	\$7,000.00	34%	100%
11-430-710-3710-6020	CHILD SHELTER -SS	\$2,925.00	\$33,800.00	\$18,000.00	188%	100%
11-430-710-3711-6020	FOSTER CARE CHILD SHELTER - CS		\$138.48			100%
11-430-710-3750-6025	NORTHSTAR KINSHIP ASSISTANCE		\$0.00			100%
11-430-710-3780-6025	NORTHSTAR ADOPTION ASSISTANCE		\$0.00			100%
11-430-710-3800-6057	RULE 4 TRMT FOSTER CARE - SS	\$103,668.18	\$224,605.99	\$70,000.00	321%	100%
11-430-710-3810-6057	REGULAR FOSTER CARE - SS	\$508,636.82	\$475,462.48	\$500,000.00	95%	100%
11-430-710-3810-6058	REGULAR FOSTER CARE - SS-CS- EXPENSES	\$39,563.56	\$45,918.32	\$37,000.00	124%	100%
11-430-710-3814-6056	EMERGENCY FOSTER CARE PROVIDER	\$7,942.00	\$5,811.00	\$8,000.00	73%	100%
11-430-710-3814-6057	EMERGENCY FOSTER CARE	\$13,712.72	\$18,887.00	\$5,000.00	378%	100%
11-430-710-3820-6020	RELATIVE CUSTODY ASSISTANCE		\$0.00			100%
11-430-710-3830-6020	FOSTER CARE - RULE 8 SS	\$102,064.22	\$55,339.22	\$140,000.00	40%	100%
11-430-710-3831-6020	FOSTER CARE - RULE 8 CS	\$3,491.10	\$3,690.18	\$70,000.00	5%	100%
11-430-710-3850-6020	DEPT OF CORR GROUP FACILITY - SS	\$229,719.38	\$298,955.53	\$275,000.00	109%	100%
11-430-710-3852-6020	DEPT OF CORR GROUP FACILITY - CS	\$166,684.72	\$46,725.50	\$200,000.00	23%	100%
11-430-710-3880-6020	EXTENDED FOSTER CARE - IND LIVING 18-20	\$159,822.19	\$134,567.64	\$113,500.00	119%	100%
11-430-710-3890-6020	SHORT TERM FOSTER CARE/RESPITE CARE	\$2,123.45	\$1,730.12	\$2,500.00	69%	100%
11-430-740-3830-6020	RULE 5 SS	\$670,648.75	\$319,900.42	\$340,000.00	94%	100%
11-430-740-3831-6020	RULE 5 CS	\$22,236.70	\$10,188.83	\$6,000.00	170%	100%
	<b>TOTAL OUT OF HOME PLACEMENT</b>	<b>\$2,033,727.79</b>	<b>\$1,678,128.71</b>	<b>\$1,792,000.00</b>	<b>93.6%</b>	<b>100%</b>
	<b>Over/(Under) Budget for percent of year</b>	<b>\$1,795,000.00</b>	<b>-\$113,871.29</b>	<b>\$1,792,000.00</b>	<b>100%</b>	<b>100%</b>
	<b>Percent Over/(Under) Budget</b>	<b>-\$238,727.79</b>			<b>-6.35%</b>	

December	-6.35%
November	2.63%
October	-7.81%
September	-8.86%
August	-0.05%
July	-7.73%
June	-6.75%
May	-5.19%
April	-4.21%
March	-4.01%
February	-2.75%
January	-0.95%
Over/Under Budget 2021	13.49%

## STATEMENT OF REVENUES AND EXPENDITURES

As Of 12/2022

Report Basis: Cash

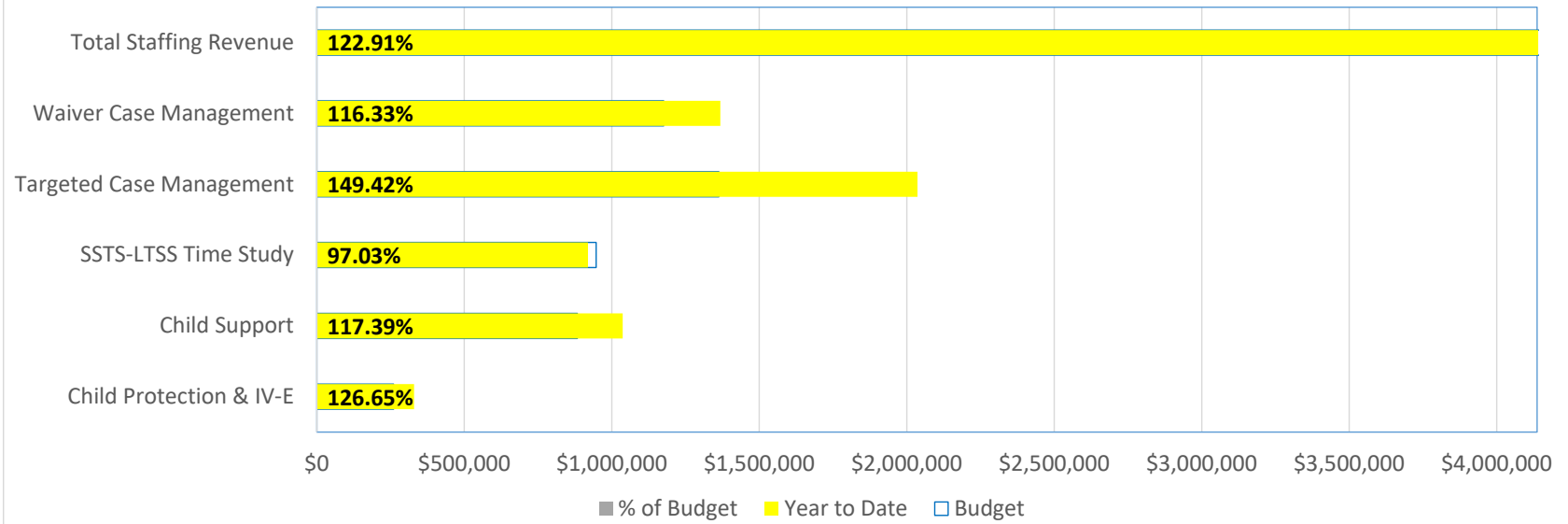
DESCRIPTION	CURRENT MONTH	YEAR TO-DATE	2022 Budget	% OF BUDG	% OF YEAR
<b>PROGRAM 600 INCOME MAINTENANCE</b>					
SALARIES					
SALARIES & BENEFITS	219,249.18	2,840,873.24	2,918,358.00	97	100
<b>TOTAL SALARIES</b>	<b>219,249.18</b>	<b>2,840,873.24</b>	<b>2,918,358.00</b>	<b>97</b>	<b>100</b>
OVERHEAD					
AGENCY OVERHEAD	81,377.60	495,791.80	430,336.00	115	100
<b>TOTAL OVERHEAD</b>	<b>81,377.60</b>	<b>495,791.80</b>	<b>430,336.00</b>	<b>115</b>	<b>100</b>
CAPITAL EQUIPMENT					
CAPITAL EQUIPMENT OVER \$5,000	0.00	0.00	11,815.00	0	100
<b>TOTAL CAPITAL EQUIPMENT</b>	<b>0.00</b>	<b>0.00</b>	<b>11,815.00</b>	<b>0</b>	<b>100</b>
DESCRIPTION	CURRENT MONTH	YEAR TO-DATE	2022 Budget	% OF BUDG	% OF YEAR
<b>PROGRAM 640 CHILD SUPPORT AND COLLECTIONS</b>					
SALARIES					
SALARIES & BENEFITS	43,506.42	665,743.01	740,821.00	90	100
<b>TOTAL SALARIES</b>	<b>43,506.42</b>	<b>665,743.01</b>	<b>740,821.00</b>	<b>90</b>	<b>100</b>
OVERHEAD					
AGENCY OVERHEAD	39,151.40	238,996.29	227,093.00	105	100
<b>TOTAL OVERHEAD</b>	<b>39,151.40</b>	<b>238,996.29</b>	<b>227,093.00</b>	<b>105</b>	<b>100</b>
CAPITAL EQUIPMENT					
CAPITAL EQUIPMENT OVER \$5,000	0.00	0.00	0.00	0	100
<b>TOTAL CAPITAL EQUIPMENT</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0</b>	<b>100</b>
DESCRIPTION	CURRENT MONTH	YEAR TO-DATE	2022 Budget	% OF BUDG	% OF YEAR
<b>PROGRAM 700 SOCIAL SERVICES PROGRAM</b>					
SALARIES					
SALARIES & BENEFITS	290,548.32	3,598,269.58	3,783,531.00	95	100
<b>TOTAL SALARIES</b>	<b>290,548.32</b>	<b>3,598,269.58</b>	<b>3,783,531.00</b>	<b>95</b>	<b>100</b>
OVERHEAD					
AGENCY OVERHEAD	158,608.14	501,805.74	466,083.00	108	100
<b>TOTAL OVERHEAD</b>	<b>158,608.14</b>	<b>501,805.74</b>	<b>466,083.00</b>	<b>108</b>	<b>100</b>
CAPITAL EQUIPMENT					
CAPITAL EQUIPMENT OVER \$5,000	0.00	0.00	11,351.00	0	100
<b>TOTAL CAPITAL EQUIPMENT</b>	<b>0.00</b>	<b>0.00</b>	<b>11,351.00</b>	<b>0</b>	<b>100</b>
DESCRIPTION	CURRENT MONTH	YEAR TO-DATE	2022 Budget	% OF BUDG	% OF YEAR
<b>FUND 11 PUBLIC HEALTH</b>					
SALARIES					
SALARIES & BENEFITS	257,238.97	3,315,001.35	3,384,550.00	98	100
<b>TOTAL SALARIES</b>	<b>257,238.97</b>	<b>3,315,001.35</b>	<b>3,384,550.00</b>	<b>98</b>	<b>100</b>
OVERHEAD					
AGENCY OVERHEAD	57,606.80	322,471.30	323,669.00	100	100
<b>TOTAL OVERHEAD</b>	<b>57,606.80</b>	<b>322,471.30</b>	<b>323,669.00</b>	<b>100</b>	<b>100</b>
CAPITAL EQUIPMENT					
CAPITAL EQUIPMENT OVER \$5,000	0.00	0.00	0.00	0	100
<b>TOTAL CAPITAL EQUIPMENT</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0</b>	<b>100</b>
DESCRIPTION	CURRENT MONTH	YEAR TO-DATE	2022 Budget	% OF BUDG	% OF YEAR
<b>FUND 11 HEALTH &amp; HUMAN SERVICE FUND</b>					
SALARIES					
SALARIES & BENEFITS	810,542.89	10,419,887.18	10,827,260.00	96	100
<b>TOTAL SALARIES</b>	<b>810,542.89</b>	<b>10,419,887.18</b>	<b>10,827,260.00</b>	<b>96</b>	<b>100</b>
OVERHEAD					
AGENCY OVERHEAD	336,743.94	1,559,065.13	1,447,181.00	108	100
<b>TOTAL OVERHEAD</b>	<b>336,743.94</b>	<b>1,559,065.13</b>	<b>1,447,181.00</b>	<b>108</b>	<b>100</b>
CAPITAL EQUIPMENT					
CAPITAL EQUIPMENT OVER \$5,000	0.00	0.00	23,166.00	0	100
<b>TOTAL CAPITAL EQUIPMENT</b>	<b>0.00</b>	<b>0.00</b>	<b>23,166.00</b>	<b>0</b>	<b>100</b>
DESCRIPTION	CURRENT MONTH	YEAR TO-DATE	2022 Budget	% OF BUDG	% OF YEAR
<b>FINAL TOTALS</b>	<b>1,147,286.83</b>	<b>11,978,952.31</b>	<b>12,297,607.00</b>	<b>97</b>	<b>100</b>

## STATEMENT OF REVENUES AND EXPENDITURES

DESCRIPTION	CURRENT MONTH	YEAR TO-DATE	2022 Budget	% OF BUDG	% OF YEAR
HHS Staffing Revenues					
11-420-640-0000-5289 CS ST MA Incentive	2,272.60-	28,645.00-	20,000.00-	143	100
11-420-640-0000-5290 CS ST Incentives	0.00	13,168.61-	20,000.00-	66	100
11-420-640-0000-5355 CS Fed Admin	44,000.00-	872,395.00-	725,000.00-	120	100
11-420-640-0000-5356 CS Fed Incentive	0.00	102,482.00-	100,000.00-	102	100
11-420-640-0000-5379 CS Fed MA Incentive	1,585.17-	19,871.26-	18,000.00-	110	100
11-430-700-0000-5292 State LTSS	0.00	307,787.00-	307,125.00-	100	100
11-430-700-0000-5383 Fed LTSS	0.00	375,808.00-	375,000.00-	100	100
11-430-700-3810-5380 Fed MA SSTS	0.00	140,896.00-	135,000.00-	104	100
11-430-710-0000-5289 Child Protection	0.00	178,225.00-	178,225.00-	100	100
11-430-710-3810-5366 FC IV-E	0.00	144,035.00-	80,000.00-	180	100
11-430-710-3810-5367 IV-E SSTS	0.00	62,631.00-	70,000.00-	89	100
11-430-710-3930-5381 CW-TCM	304.00	573,064.69-	500,000.00-	115	100
11-430-730-3050-5380 Rule 25 SSTS	0.00	31,858.00-	60,000.00-	53	100
11-430-740-3830-5366 IV-E Rule 5	0.00	7,322.00-	2,000.00-	366	100
11-430-740-3910-5240 St Adult MH-TCM	0.00	6,876.83-	3,000.00-	229	100
11-430-740-3910-5381 MA Adult MH-TCM	683.01-	228,526.89-	175,000.00-	131	100
11-430-740-3910-5401 SCHA Adult MH-TCM	64,622.68-	1,086,607.53-	550,000.00-	198	100
11-430-740-3930-5401 SCHA Pathways	5,427.52-	69,976.24-	70,000.00-	100	100
11-430-760-3930-5381 Adult VA/DD-TCM	252.27-	71,561.40-	65,000.00-	110	100
11-463-463-0000-5290 St AC Waiver	9,990.19-	37,704.69-	11,000.00-	343	100
11-463-463-0000-5292 St MA CM Waivers	29,340.61-	350,199.16-	275,000.00-	127	100
11-463-463-0000-5382 Fed MA CM Waivers	29,340.59-	349,957.85-	275,000.00-	127	100
11-463-463-0000-5402 SCHA Waivers	29,556.31-	321,301.82-	385,000.00-	83	100
11-463-463-0000-5429 SCHA Care Coord	15,661.25-	210,812.53-	135,000.00-	156	100
11-463-463-0000-5859 SCHA/CCC	0.00	98,040.91-	95,000.00-	103	100
<b>TOTAL HHS Staffing Revenues</b>	<b>232,428.20-</b>	<b>5,689,754.41-</b>	<b>4,629,350.00-</b>	<b>123</b>	<b>100</b>



HHS Staffing Revenue Q4/2022  
100% of Year



<b>Fund Balance Report - Other Special Revenue Funds (Cash Basis)</b>		
<b>As of December 31, 2022</b>		
		HHS
Fund Balance - Cash on Hand 12/31/22		<b>\$16,902,784.00</b>
<u>Less: Restricted Fund Balance</u>		
<u>Less: Committed Fund Balance</u>		
Petty cash and change funds		-\$550.00
Out-of-Home Placement Budget Deficits		-\$150,000.00
<u>Less: Assigned Fund Balance</u>		
HHS: Two enclosed office buildouts		-\$36,000.00
HHS: Two Provisional Eligibility Workers 2 Years		-\$174,000.00
HHS: 2023 Gross Projected Ballpark Pay Study Implementation to County Wage Scale		-\$325,000.00
HHS: State Hospitals Budget Deficits		-\$500,000.00
HHS: 2023 Gross Social Services/Waivers Staffing Redesign unbudgeted 9 months		-\$770,000.00
HHS: Future Technology Upgrades/Projects		-\$800,000.00
HHS: Potential State/Federal Funding Cuts		-\$1,250,000.00
HHS: Emergency Preparedness		-\$1,250,000.00
HHS: Mental Health		-\$1,250,000.00
HHS: Chemical Dependency		-\$1,250,000.00
HHS: Foster Care Budget Deficits		-\$1,250,000.00
<b>Assigned For Health &amp; Human Services Expenditures</b>		<b>\$7,897,234.00</b>
Per Fund Balance Policy - Goal is 30-40%		39.66%
2023 Original Budget		\$19,910,242.00
	30%	\$5,973,072.60
	35%	\$6,968,584.70
	40%	\$7,964,096.80
Committed Fund Balance Total		\$150,550.00
Assigned Fund Balance Programs Total		\$8,855,000.00
Assigned for Health & Human Services Expenditures		\$7,897,234.00
		<b>\$16,902,784.00</b>